

BLOCK D

**Annual Report
on Directors'
Remuneration
(ARDR)**



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A REMUNERATION POLICY OF THE COMPANY FOR THE CURRENT FINANCIAL YEAR

A.1.1 Explain the current director remuneration policy applicable to the current year. To the extent that it is relevant, certain information may be included in relation to the remuneration policy approved by the General Shareholders' Meeting, provided that these references are clear, specific and concrete.

The specific determinations for the current year regarding directors' remuneration, both in their capacity as such and for executive functions carried out, which the board may have made in accordance with contracts signed with the executive directors and with the remuneration policy approved by the General Shareholders' Meeting must be described.

In any case, at a minimum, the following aspects must be reported:

- Description of the procedures and bodies of the company involved in determining, approving and applying the remuneration policy and its conditions.**
- Indicate and, if applicable, explain whether comparable companies have been taken into account to establish the company's remuneration policy.**
- Information on whether any external advisors have participated and, where appropriate, their identity.**
- Procedures covered by the current policy of director remuneration to apply temporary exceptions to the policy, conditions under which such exceptions may be used and components that may be subject to an exception under the policy.**

Aena S.M.E., S.A. (hereinafter '**Aena**' or the '**Company**'), is a publicly traded state-owned commercial company that is subject to the applicable regulatory legislation of the public sector, with this overriding the rule of any private law, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016.

The overriding application of public regulations to Aena affects subject matters of critical importance to a listed company, such as the remuneration policy of Board members or directors, the acquisition of majority interests in other companies and the recruitment of personnel, among others.

Aena, therefore, is subject to both the regulatory framework applicable to the remuneration model of senior managers and directors in the public business sector, and to the provisions on remuneration for all employees as established in the corresponding Laws on General State Budgets.

Specifically, Aena is subject to:

- In terms of remuneration for its senior managers and directors (applicable to its Chairman-CEO and Executive Deputy Chairman, for the performance of executive duties), to the regulations contained in Royal Decree 451/2012, of 5 March, regulating the remuneration system for senior managers and directors in the public business sector; to the Order Issued by the Ministry of Finance and Public Administrations of 30 March 2012; to the 8th additional provision of Royal Decree-Law 3/2012, of 10 February, on urgent measures for labour market reform related to the remuneration of senior managers and directors in the public sector; Act 3/2015, of 30 March, regulating the exercise of senior positions in the General State Administration; to the provisions of the Laws on General State Budgets relating to personnel costs, which, for 2024, was Act 31/2022, of 23 December, on the General State Budgets for 2023, extended as the General State Budgets Act for that year was not passed; and also for 2024, Royal Decree-Law 4/2024, of 26 June, extending certain measures to address the economic and social consequences arising from the conflicts in Ukraine and the Middle East and adopting urgent measures in fiscal, energy, and social matters.

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To date, no law or specific provision has been approved authorising a salary increase for 2025 over the remuneration corresponding to 2024. Therefore, the forecast, for the time being and until the corresponding General State Budgets Act or equivalent regulation determining the increase to be applied in the public sector is approved and comes into force, is that the remunerations will remain the same as those specified in section B, corresponding to the financial year ended.

- b) with regard to the remuneration of the members of the Board of Directors, it is subject to the Order Issued by the Minister of Finance and Public Administrations dated 8 January 2013 (the 'Published Order'), to Royal Decree 462/2002, of 24 May, on compensation for services performed and to Act 3/2015, of 30 March, regulating the exercise of senior positions in the General State Administration.

Likewise, Aena does not have discretion to set remuneration in the terms indicated in Article 217.4 of the Corporate Enterprises Act, but can only propose a band of remuneration at levels according to those indicated by the public regulations in force.

Consequently, the remuneration of directors for the current year is predetermined by public regulations, which take precedence over the rules governing capital companies.

For these purposes, the remuneration of the directors, excluding the expenses that must be reimbursed, is as follows:

- I. Non-executive directors will receive in 2025 an amount of €1,090.36 as a subsistence allowance for attendance at each Board meeting up to a maximum of €11,994 per year. In compliance with the aforementioned regulations, the annual amount per Director may not exceed said annual limit in any case.

In addition, the Published Order stipulates that amounts may be increased by a maximum of €1,520 per year for the attendance at audit committees and other delegated committee in those companies where they had been remunerating the attendance at said committees at the time the Order came into force. For this purpose, it is reported that, since Aena had not been remunerating for such attendance, the maximum amount of the allowances has not been increased, maintaining the maximum amount as stipulated in the Published Order, in accordance with the preceding paragraph.

- II. The only executive directors are the Chairman-CEO and the Executive Deputy Chairman, in addition to the Second Deputy Chairman.

To date, no law or specific provision has been approved authorising a salary increase for 2025 over the remuneration corresponding to 2024. Therefore, the forecast, for the time being and until the corresponding General State Budgets Act or equivalent regulation determining the increase to be applied in the public sector is approved and comes into force, is that the remunerations will remain the same as those specified in section B, corresponding to the financial year ended.

During 2024, the revision consisted of a 2% increase over the remuneration in force as of 31 December 2023, with an additional 0.5% increase with respect to the remuneration in force as of 31 December 2023, based on the change in the HICP, as established in the aforementioned Royal Decree-Law 4/2024, still pending application.

- III. The directors of Aena who are currently also considered to be senior managers or officials or directors of the public sector do not receive the allowance indicated in point (i) above, with the amount corresponding to the Senior Officials being deposited in the Public Treasury.

In 2025, Mr Maurici Lucena Betriu and Ms Angélica Martínez Ortega are considered senior officials, and their allowances are therefore deposited in the Public Treasury.

Similarly, Mr Francisco Javier Marín San Andrés, Executive Director of the Company and Second Deputy Chairman of the Board of Directors, does not receive the allowance for attending the Board of Directors due to his status as Executive Deputy Chairman of the Company, which is subject to Royal Decree 451/2012, of 5 March, regulating the remuneration system for senior managers and directors in the public business sector and other entities ("Royal Decree 451/2012"). This Decree establishes, in its article 8.1, the incompatibility of this salary remuneration with receipt of the compensation set forth in Article 27.1.a) of Royal Decree 462/2002, of 24 May, on compensation for services performed, which regulates the charge for attending Board of Directors meetings.

In view of the foregoing, Aena remains a listed company which, due to its status as a state-owned commercial company, does not have a remuneration policy, as the aforementioned public regulations apply.

In this sense, it should be noted that Aena cannot propose a remuneration policy comparable to those of the other Spanish listed companies (both those belonging to the IBEX-35 index and the remaining ones) since, unlike Aena, these companies have some remuneration determined for the mere exercise of the position of director (or member of a Committee of the Board of Directors) as well as for the performance of executive functions, resulting in remuneration amounts that are much higher than those of Aena, since the amounts are not restricted by any mandatory regulation (whereas the amounts for Aena are restricted by the Published Order).

Thus, in this Annual Report on Remuneration it is necessary to point out that Aena cannot follow the Recommendations of the Code of Good Governance of Listed Companies regarding remuneration of directors as has also been stated in the Annual Corporate Governance Report. In particular, the recommendations that cannot be followed, and that have to do with the remunerations of the directors, are: 51, 56, 57, 58, 59, 60, 61, 62 and 63.

In line with the above and in the absence of a remuneration policy to use, the Company has not required the participation of any external advisor for the establishment thereof.

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A.1.2 Relative importance of items of variable remuneration with respect to those of fixed remuneration (mixed remuneration) and what criteria and objectives have been taken into account in their calculation and ensuring an adequate balance between the components of fixed and variable remuneration. In particular, indicate the actions taken by the company in relation to the remuneration system to reduce exposure to excessive risks and adjust it to the objectives, values and long-term interests of the company, which will include, if applicable, a reference to measures intended to ensure that the remuneration policy addresses the long-term results of the company, measures taken in relation to those categories of personnel whose professional activities have a material impact on the company's risk profile and measures intended to avoid conflicts of interest.

Furthermore, indicate whether the company has established any period of accrual or vesting of certain items of variable remuneration — whether in cash, shares or other financial instruments —, or any period of deferral in the payment of amounts or delivery of financial instruments already accrued and vested, or whether any clause has been agreed upon for the reduction of deferred remuneration not yet vested or which obliges the director to return remuneration received, when such remuneration has been based on data that has later been clearly shown to be inaccurate.

Variable remuneration only affects Mr Maurici Lucena Betriu, Chairman-CEO, and Mr Francisco Javier Marín San Andrés, as Executive Deputy Chairman, for their executive functions in accordance with Article 7 of Royal Decree 451/2012, which establishes the assignment by the person exercising financial control or supervision, by the shareholder or, failing that, by the Ministry to which the entities within its scope of application are attached, of the position-related supplement and of the variable supplement in the remuneration of their senior managers and directors.

Taking into account these criteria and the limits established by the Order of 30 March 2012 issued by the Ministry of Finance and Public Administrations approving the classification of State Commercial Companies, in accordance with Royal Decree 451/2012, as well as the fact that, to date, no law or specific provision has been approved authorising a salary increase for 2025 over the remuneration corresponding to 2024, the forecast, for the time being and until the corresponding General State Budgets Act or equivalent regulation determining the increase to be applied in the public sector is approved and comes into force, is that the remunerations in this year will remain the same as those specified in section B, corresponding to the financial year ended.

Consequently, the amount of the variable supplement for the Chairman-CEO is expected to stand at €14,062.67 and that of the Executive Deputy Chairman to €75,372.65.

Based on this data and that reflected in point A.1.4, the relative importance of variable remuneration components with respect to fixed remuneration components in the case of Executive Directors is as follows:

In the case of the Chairman-CEO, the Variable Supplement represents 7.41% of the total remuneration and 8% of the fixed remuneration.

In the case of the Executive Deputy Chairman, the Variable Supplement represents 36.06% of the total remuneration and 56.41% of the fixed remuneration.

In this regard, the variable supplement depends on the fulfilment of the Company's objectives by 100% for the Chairman-CEO, and by 50% of the incentive for the Executive Deputy Chairman, where the remaining 50% corresponds to the achievement of personal objectives and values.

The Company's objectives and the personal objectives of the Executive Deputy Chairman are approved annually in the month of April of the year in progress by the Board of Directors. Therefore, the forecast for 2025 is for them to be defined and approved in the aforementioned month of April.

For the calculation of the variable remuneration amount, the degree of compliance and the weighting of each of the objectives will be considered and the internal objective evaluation rules and procedures, established by the Company for its directors, will be applied. At the close of the year, the degree of achievement is determined.

The overall maximum achievement of the objectives may not exceed 100%. Annual variable remuneration is paid in full in cash.

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The objective setting of the executive directors, their evaluation and the final result are approved by the Board of Directors at the proposal of the Appointments and Remuneration Committee (ARCGC). Subsequently, they are sent to the Ministry of Transport and Sustainable Mobility.

The company objectives will consist of those objectives of the Aena Strategic Plan proposed by the Management Committee, based on strategic lines and economic and market recommendations, as well as the results of the previous fiscal year.

The objectives are monitored throughout the year through the various indices and statistics that are generated periodically. The evaluation of the objectives is carried out by conducting an interview between the professional under evaluation and their direct manager, where the results achieved are analysed, individually. All this information is recorded in a corporate tool.

The amount to be received as a variable supplement, accrued during the fiscal year by the executive directors, is paid in two parts: 80 percent of the amount to be received is paid in December of the fiscal year, and the remaining 20 percent is paid in March of the following year, once the final year-end data has been obtained.

At Aena there is no deferral period in the payment of amounts already accrued and vested and, therefore, no deferred remuneration reduction clause has been agreed. Once the year has closed, the achievement of the objectives by the executive directors is assessed and the corresponding variable remuneration is paid.

A.1.3 The amount and nature of the fixed components that are expected to be accrued in the fiscal year by the directors in their capacity as such.

As indicated above, non-executive directors receive an allowance for attending board meetings up to a maximum of €11,994 per year, in compliance with the aforementioned regulations.

A.1.4 The amount and nature of the fixed components that will be accrued in the fiscal year in the performance of senior management duties by the executive directors.

The only executive directors are the Chairman-CEO and the Executive Deputy Chairman.

To date, no law or specific provision has been approved authorising a salary increase for 2025 over the remuneration corresponding to 2024. Therefore, for the time being and until the corresponding General State Budgets Act or equivalent regulation determining the increase to be applied in the public sector is approved and comes into force, the forecast is that in this year the remunerations will remain the same as those specified in section B, corresponding to the financial year ended, until the corresponding General State Budgets Act or equivalent regulation determining the increase to be applied in the public sector is published.

In 2024, the salary revision was applied based on the General State Budgets Act for the year 2023, still in force for 2024, and based on Royal Decree-Law 4/2024, of 26 June, extending certain measures to address the economic and social consequences arising from the conflicts in Ukraine and the Middle East and adopting urgent measures in fiscal, energy, and social matters. This revision consists of an increase of 2% with respect to the remunerations in force for 2023.

As of 31 December 2024, the application of an additional 0.5% salary increase with respect to the remuneration in force for 2023, based on the change in the HICP, as established in the aforementioned Royal Decree-Law 4/2024 and which is awaiting approval by the Council of Ministers and publication in the Official State Gazette (BOE), is still pending application.

Based on this, for the time being, it is expected that the Chairman-CEO will receive a fixed annual remuneration of €125,621.08 in 2025.

Furthermore, following the same criteria, it is expected, for the time being, that in 2025 the Chairman-CEO will receive a supplementary remuneration, which includes a position-related supplement (€50,222.72) and a variable supplement as indicated in section A.1.2, which do not exceed the maximum percentage set for the group in which Aena is classified, which is Group 1.

The Executive Deputy Chairman is, for the time being, expected to receive a fixed annual remuneration of €109,534.94 in 2025.

Additionally, it is expected, for the time being, that the Executive Deputy Chairman will receive a position-related supplement (€24,084.73) and a variable supplement as indicated in point A.1.2 in 2025.

The two executive directors of Aena, in addition to being considered a senior manager or official (in the case of the Chairman-CEO) or director (in the case of the Executive Deputy Chairman of Aena) and having their remuneration regulated by Royal Decree 451/2012, will not receive in 2025 the allowance for attending Board meetings, since they are incompatible with those received for their executive function, as established in Article 8 of the aforementioned Royal Decree 451/2012, and consequently the sum of this remuneration is deposited by Aena in the Public Treasury in the case of the Chairman-CEO, as a Senior Official.

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A.1.5 The amount and nature of any in-kind component of remuneration that will be accrued in the fiscal year including, but not limited to, the insurance premiums paid in favour of the director.

The Executive Directors are beneficiaries of the group insurance policies for Life and Accident Insurance and Health Insurance, which are contracted for all employees of the Company, but which do not apply to the rest of the directors.

These policies are imputed as remuneration in kind. In the case of the Life and Accident Insurance Policy, the entire premium is considered to be remuneration in kind and, in the case of Health Insurance, the amount exceeding €500 per year, which, in principle, is not expected to be exceeded in the 2025 fiscal year, is considered remuneration in kind.

The premium for Life and Accident Insurance expected during 2025 by the holder serving as Chairman-CEO, Mr Maurici Lucena Betriu, amounts to €90.24 and the premium expected for the Executive Deputy Chairman, Mr Francisco Javier Marín San Andrés, amounts to €244.68.

In addition, the Executive Deputy Chairman, Mr Francisco Javier Marín San Andrés, receives remuneration in kind consisting of the use of a company vehicle and an allowance for fuel and electric charging, which is expected to amount to €3,851.04 in 2025.

A.1.6 The amount and nature of the variable components, differentiating between those established in the short and long term. Financial and non-financial parameters — including those of a social or environmental nature or related to climate change — selected to determine the variable remuneration in the current year, with an explanation of how these parameters relate to the performance — both of the director and of the company — and together with their risk profile and the methodology, the necessary time frame and techniques anticipated for calculating at the close of the year the effective degree of compliance with the parameters used in the structure of the variable remuneration, explaining the criteria and factors that apply in terms of the time required and methods used to verify that the conditions of their performance — or any other type to which the accrual and vesting of each component of the variable remuneration were linked — have been effectively met.

Indicate the range in monetary terms of the different variable components based on the degree of compliance with the established objectives and parameters, and whether there is any maximum monetary amount in absolute terms.

Aena sets the variable remuneration for a single fiscal year.

Based on what has already been explained in point A.1.2, the amount of the variable supplement for the Chairman-CEO for 2025 is expected, for the time being, to amount to €14,062.67, and that of the Executive Deputy Chairman to €75,372.65.

For the calculation of the variable remuneration amount, the degree of compliance and the weighting of each of the indicated objectives will be considered and the internal objective evaluation rules and procedures, established by the Company for its directors, will be applied. At the close of the year, the degree of achievement is determined.

The Company's objectives and the personal objectives of the Executive Deputy Chairman are approved annually in the month of April by the Board of Directors, so the forecast for 2025 is to have them in the aforementioned month of April.

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A.1.7 Main characteristics of long-term savings systems. Among other information, it will indicate the contingencies covered by the system, whether it is a defined contribution or defined benefit system, the annual contribution that has to be made to the defined contribution systems, the benefit to which the beneficiaries are entitled in the case of defined benefit systems, the conditions of vesting of the economic rights in favour of the directors and their compatibility with any type of payment or compensation for early termination or resolution, or arising from the termination of the contractual relationship, on the terms provided, between the company and the director.

It must be indicated whether the accrual or vesting of any of the long-term savings plans is linked to the achievement of certain objectives or parameters related to the short- and long-term performance of the director.

The executive directors, in general, once they exceed the stipulated waiting period, will become members of the Joint Investment Pension Plan of the Aena Group Entities, as it is not linked to any parameter or achievement of objectives.

The Joint Investment Pension Plan of the Aena Group Entities was established with an indefinite duration on 27 December 2001, and is established as a private, voluntary and independent welfare institution of public Social Security, which, by reason of its constituent members, falls within the modality of the employment system, and is therefore, based on the stipulated obligations, regarded as a defined-contributions pension plan.

This Plan covers the following contingencies:

- a. Retirement of the member or deferred member.
- b. Total permanent disability for customary professions, absolute disability for all employment and severe disability of the member or deferred member. These situations are understood as those that are recognised and declared by the National Institute of Social Security or competent body or, where appropriate, by the competent Jurisdictional Body.
- c. The death of the member, deferred member or beneficiary.

Being a member of the Plan is compatible with other types of compensation for early resolution or termination of the contractual relationship between the Company and the executive director.

The share of the capitalisation fund that corresponds to the member will constitute vested rights of the member based on payments and contributions, as well as the income generated by the funds invested, taking into account any losses, costs or expenses that have occurred. In this sense, the company's making of contributions will be governed by what is indicated in the General State Budgets Act in force each year.

In 2025, based on what has already been explained in point A.1.2 regarding the lack of approval to date of any law or specific provision authorising a salary increase over the remuneration corresponding to 2024, the contributions corresponding to the aforementioned fiscal year 2025 are expected, for the time being, to be the same as those set out in point B.9 of this report.

A.1.8 Any type of payment or compensation for early termination or resolution or derived from the termination of the contractual relationship in the terms provided between the company and the director, whether it was terminated at the will of the company or of the director, as well as any type of agreements made, such as those relating to exclusivity, post-contractual non-competition and permanence or loyalty, which entitle the director to any type of payment.

In the event of termination of the contract with the Chairman—CEO when leaving the Company in the absence of any of the causes for their termination (conduct that is unfair or severely harmful to the interests of the Company or that involves a breach of their obligations), as well as in the event that the contract terminates by unilateral decision of the director as a result of a serious contractual breach by the Company of its obligations, the director — not being a civil servant or employee of the state, autonomous or local public sector — will be entitled to monetary compensation equal to seven days of the annual remuneration, per year of service, with the limit of six monthly payments.

There are no agreements on exclusivity, post-contractual non-competition and permanence or loyalty.

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In the event of termination of the contract with the Executive Deputy Chairman when leaving the Company in the absence of any of the causes for their termination (conduct that is unfair or severely harmful to the interests of the Company or that involves a breach of their obligations), as well as in the event that the contract terminates by unilateral decision of the director as a result of a serious contractual breach by the Company of its obligations, the director — being an employee of a public sector entity of the state with job security — they will not be entitled to any compensation, except for that provided for a breach of the corresponding notice period to be given (see information in point A.1.9 below).

There are no agreements on exclusivity, post-contractual non- competition and permanence or loyalty.

A.1.9 Indicate the conditions that must be respected by the contracts of those who exercise senior management functions as executive directors. Among others, the following must be reported: the duration, the limits on compensation amounts, any permanence clauses, the notice periods, as well as any payment in lieu for the aforementioned notice period, and any other clauses related to hiring bonuses, as well as any compensation or golden parachutes agreed for early termination or resolution of the contractual relationship between the company and the executive director. Include, among other things, any covenants or agreements of non-competition, exclusivity, permanence or loyalty and post-contractual non-competition, unless they have been explained in the previous point.

The legal regime applicable to the contract with the Company's Chairman-CEO consists of the eighth additional provision of Royal Decree-Law 3/2012, of 10 February, on urgent measures for labour market reform, Royal Decree 451/2012 and other applicable legal or regulatory provisions.

The duration of the contract with the Chairman-CEO is indefinite and no financial compensation is foreseen in the event of termination of the contractual relationship with the Company when this termination is a consequence of a breach of their obligations.

In the event of termination of the contract with the Chairman-CEO when leaving the Company in the absence of any of the following causes: conduct that is unfair or seriously detrimental to the interests of the Company or involving a breach of their obligations, as well as in the event that the contract is terminated by unilateral decision of the director as a result of a serious contractual breach by the Company of its obligations, the Chairman-CEO — not being a civil servant or employee of the state, autonomous or local public sector — shall be entitled to compensation equivalent to seven days of annual remuneration in cash, per year of service, up to a limit of six monthly payments.

In the event of termination by mutual agreement between the parties or by resignation of the Chairman-CEO, without serious breach of contract by the Company, the Chairman-CEO shall not be entitled to any compensation.

The notice period stipulated in the contract is 15 calendar days for both the Company and the Chairman-CEO. In the event of non-compliance with this deadline, a compensation obligation is established for an amount equivalent to the remuneration corresponding to the breached notice period.

With regard to the exclusivity agreement, Article 13 of Act 3/2015, of 30 March, regulating the exercise of senior positions in the General State Administration, is applicable to the Chairman-CEO, according to which authorisation must be obtained from the Council of Ministers to exercise the position of Chairman of the companies referred to in Article 13.2 of the aforementioned act.

As explained in point A.1.8, there are no agreements on exclusivity, post-contractual non-competition and permanence or loyalty.

The legal regime applicable to the contract with the Executive Deputy Chairman (Executive Director) is the eighth additional provision of Royal Decree-Law 3/2012, of 10 February, on urgent measures for labour market reform, Royal Decree 451/2012 and other applicable legal or regulatory provisions.

The duration of the contract with the Executive Deputy Chairman is indefinite and no financial compensation is foreseen in the event of termination of the contractual relationship with the Company when this termination is a consequence of a breach of their obligations.

In the event of termination of the contract with the Executive Deputy Chairman when leaving the Company in the absence of any of the following causes: conduct that is unfair or severely harmful to the interests of the Company or that involves a breach of their obligations, as well as in the event that the contract terminates by unilateral decision of the director as a result of a serious contractual breach by the Company of its obligations, the director — being an employee of a public sector entity of the state with job security — will not be entitled to any compensation, except for that provided for a breach of the corresponding notice period to be given.

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In the event of termination by mutual agreement between the parties or by resignation of the Executive Deputy Chairman, without serious breach of contract by the Company, the Executive Deputy Chairman shall not be entitled to any compensation.

The notice period stipulated in the contract is 15 calendar days for the Company and 3 months for the Director (Executive Director). In the event of non-compliance with this deadline, a compensation obligation is established for an amount equivalent to the remuneration corresponding to the breached notice period.

As for the exclusivity agreement, in the event that the Executive Deputy Chairman wishes to carry out any of the exempt activities provided for in Article 19 of Law 53/1984, of 26 December, regarding incompatibilities of personnel in the service of Public Administrations, they will need to express it, to the financial supervisor/shareholder and have the authorisation, in the form of an agreement from the Board of Directors of the Company — notwithstanding the need for authorisation from the Council of Ministers in the cases provided for in Article 8 of the aforementioned act.

As explained in point A.1.8, there are no agreements on exclusivity, post-contractual non-competition and permanence or loyalty.

A.1.10 The nature and estimated amount of any other supplementary remuneration that will be accrued by the directors in the current fiscal year in consideration for services provided other than those inherent to their position.

Not applicable

A.1.11 Other items of remuneration such as those derived, where appropriate, from the concession by the company to the director of advances, loans and guarantees and other payments.

Not applicable

A.1.12 The nature and estimated amount of any other expected supplementary remuneration not included in the previous points, whether paid by the company or other company of the group, which will be accrued by the directors in the current fiscal year.

Not applicable

A.2 Explain any relevant changes to the remuneration policy applicable in the current year arising from the following:

- A new policy or an amendment to the policy already approved by the General Shareholders' Meeting.**
- Relevant changes in the specific determinations established by the Board for the current remuneration policy for the current fiscal year in relation to those applied in the previous fiscal year.**
- Any proposals that the Board of Directors has agreed to submit to the General Shareholders' Meeting to which this annual report will be submitted and that are proposed to apply to the current fiscal year.**

There are none, based on what is explained in point A.1

A.3 Identify the direct link to the document that lists the company's current remuneration policy, which must be available on the company's website.

There are none, based on what is explained in point A.1

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A.4 Explain, taking into account the data provided in point B.4, how the vote of the shareholders at the General Meeting to which the annual report on remuneration of the previous fiscal year was submitted to a consultative vote, was taken into account.

Although there were a number of negative votes from the consultative vote on the Annual Report on Directors' Remuneration at the General Shareholders' Meeting held in 2024, representing 5.42% of the total, we are unable to implement improvements to the remuneration of the Board of Directors, because as we have indicated, Aena is a publicly traded state-owned commercial company that is subject to applicable regulatory legislation of the public sector, with this overriding the rule of any private law regulations, given the mandatory and special nature of public regulations, in accordance with the State Attorney's Report dated 15 February 2016, being subject to both the regulatory framework applicable to the remuneration model of senior managers and directors in the public business sector, as well as the provisions in terms of remuneration for all employees in the corresponding Laws on General State Budgets. Point A.1.1 lists the regulations that apply.

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B OVERALL SUMMARY OF HOW THE REMUNERATION POLICY WAS APPLIED DURING THE YEAR ENDED

B.1.1 Explain the process followed to apply the remuneration policy and determine the individual remunerations shown in Section C of this report. This information will include the role performed by the remuneration committee, the decisions made by the board of directors and, where appropriate, the identity and role of the external advisors whose services have been used in the process of applying the remuneration policy in the year ended.

As set out in section A of this Report, Aena, as a state-owned commercial company, is subject to applicable regulatory legislation of the public sector, with this overriding the rule of any private law and, therefore, in matters of remuneration, it is subject to both the regulatory framework applicable to the remuneration model of senior managers and directors in the public business sector, as well as the provisions on remuneration in the corresponding Laws on General State Budgets.

For these purposes, the remuneration of the directors, excluding the expenses that must be reimbursed, is as follows:

- Non-executive directors receive an allowance for attendance at Board meetings up to a maximum of €11,994 per year, in compliance with the aforementioned regulations according to which the annual amount per director may not exceed said annual limit in any case.

The directors of Aena who are also considered to be senior managers or officials or directors of the public sector do not receive the allowance indicated in the previous point, with the amount being deposited by Aena in the Public Treasury in the case of Senior Officials.

In 2024, Mr Maurici Lucena Betriu and Ms Angélica Martínez Ortega were considered senior officials in the General State Administration, and their allowances were therefore deposited in the Public Treasury. Likewise, in 2024, Ms Ángela Paloma Martín Fernández (proprietary director until her resignation effective from 29 January 2024) was also considered a Senior Official of the General State Administration, but since her resignation occurred before the first meeting of the year was held, she did not attend any sessions, which is why no allowances have been paid to the Public Treasury for this item.

- The Chairman-CEO receives a fixed remuneration with an annual amount of €125,621.08. In addition, he receives a supplementary remuneration, which comprises a position-related supplement and a variable supplement, which cannot exceed the maximum percentage set for the group in which Aena is classified, which is Group 1.
- The Executive Deputy Chairman receives a fixed annual remuneration of €109,534.94. In addition, he receives a supplementary remuneration, which comprises a position-related supplement and a variable supplement, which cannot exceed the maximum percentage set for the group in which Aena is classified, which is Group 1.

In 2024, the salary revision was applied based on the General State Budgets Act for the year 2023, still in force for 2024, and based on Royal Decree-Law 4/2024, of 26 June, extending certain measures to address the economic and social consequences arising from the conflicts in Ukraine and the Middle East and adopting urgent measures in fiscal, energy, and social matters. This revision consisted of an increase of 2% with respect to the remunerations in force as of 31 December 2023.

As of 31 December 2024, the application of an additional 0.5% salary increase with respect to the remuneration in force as of 31 December 2023, based on the change in the HICP, and which will be approved by the Council of Ministers and published in the Official State Gazette (BOE), is still pending application.

Prior to approval by the Board of Directors, the Appointments, Remuneration and Corporate Governance Committee favourably reports the objectives that will serve to calculate the variable remuneration received by the Executive Directors.

In line with the above and in the absence of a remuneration policy to use, the Company has not required the participation of any external advisor for the establishment thereof.

B.1.2 Explain any deviation from the procedure established for the application of the remuneration policy that occurred during the year.

There are none, based on what is explained in point A.1

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

B.1.3 Indicate whether any temporary exceptions to the remuneration policy have been applied and, if applied, explain the exceptional circumstances that have led to the application of these exceptions, the specific components of the remuneration policy affected and the reasons why the company considers that those exceptions have been necessary to serve the long-term interests and sustainability of the company as a whole or to ensure its viability. Also quantify the impact that the application of these exceptions has had on the remuneration of each director in the year.

There are none, based on what is explained in point A.1

B.2 Explain the various actions taken by the company in relation to the remuneration system and how they have contributed to reducing exposure to excessive risks and adjusting it to the objectives, values and long-term interests of the company, including a reference to the measures that have been taken to ensure that the accrued remuneration has addressed the long-term results of the company and has reached an adequate balance between the fixed and variable components of remuneration, what measures have been taken in relation to those categories of personnel whose professional activities have a material impact on the risk profile of the company, and what steps have been taken to avoid any conflicts of interest.

As indicated in previous points, Aena, as a state-owned commercial company, is subject to both the regulatory framework applicable to the remuneration model of senior managers and directors in the public business sector, as well as the provisions of the corresponding Law on General State Budgets, so there is no margin of discretion when setting specific actions in the area of remuneration of Directors.

B.3 Explain how the remuneration accrued and vested in the year complies with the provisions of the current remuneration policy and, in particular, how it contributes to the sustainable and long-term performance of the company.

Furthermore, report on the relationship between the remuneration obtained by the directors and the short- and long-term results or other performance measures of the company, explaining, where appropriate, how any variations in the company's performance have been able to influence changes in the directors' remunerations, including those accrued whose payment would have been deferred, and how they contribute to the company's short- and long-term results.

There are none, based on what is explained in point A.1

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

B.4 Report on the result of the consultative vote of the General Meeting on the annual remuneration report of the previous fiscal year, indicating the number of abstentions and negative votes, blank votes and those in favour that may have been issued:

	Number	% of the total
Votes issued	129,706,827	86.471

	Number	% of those issued
Votes against	7,031,933	5.421
Votes for	122,020,605	94.074
Blank votes	238	0
Abstentions	654,051	0.504

B.5 Explain how the fixed components accrued and vested during the year by the directors in their capacity as such have been determined, their relative proportion for each director and how they have varied from the previous year:

There are none, based on what is explained in point A.1

B.6 Explain how the salaries accrued and vested by each executive director for the performance of management duties during the year ended were determined and how they have varied from the previous year.

The only executive directors are the Chairman-CEO and the Executive Deputy Chairman.

During fiscal year 2024, the position of Chairman-CEO has been held by Mr Maurici Lucena Betriu and his Remuneration accrued in this period has been as follows:

Fixed remuneration:	Basic remuneration:	€126,216.00
Supplemental remuneration:	Position-related Supplement:	€50,463.72
	Variable Supplement:	€14,060.81
Other items:	Life insurance premium:	€115.92
	(*) Pension Plan contribution:	€1,242.53

(*) With vested rights, as of 31/12/2024, for the amount of €1,247.69

During the 2024 fiscal year, the position of Executive Deputy Chairman has been held by Mr Francisco Javier Marín San Andrés, and the remuneration he accrued during this period has been as follows:

Fixed remuneration:	Basic remuneration:	€110,041.10
Supplemental remuneration:	Position-related Supplement:	€24,198.98
	Variable Supplement:	€73,367.98
Other items:	Life insurance premium:	€308.64
	In-kind benefit vehicle and fuel	€3,851.04
	(*) Pension Plan contribution:	€1,014.10

(*) With vested rights, as of 31/12/2024, for the amount of €1,018.31

In both cases, the variation compared with the previous year is due to the payment of the salary revision corresponding to the 2024 fiscal year, as explained in section B.1.1.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

In addition, during 2024, contributions have been made to the Pension Plan corresponding to the 2023 fiscal year, which consist of the amounts vested in the previous fiscal years.

The vested extraordinary contributions correspond to the following Acts/Royal Decrees:

- For 2018: 0.20% (Act 6/2018, of 3 July on the GSB for 2018).
- For 2019: 0.25% (RD-Law 24/2018, of 21 December, on urgent measures on remuneration for the public sector).
- For 2020: 0.30% (RD-Law 2/2020, of 21 January, on urgent measures on remuneration for the public sector).

B.7 Explain the nature and main characteristics of the variable components of the accrued and vested remuneration systems in the year ended.

In particular:

a) Identify each of the remuneration plans that have determined the various items of variable remuneration accrued by each of the directors during the year ended, including information about their scope, their approval date, date of implementation, any conditions of vesting, accrual and validity periods, criteria that have been used for performance evaluation and how this has impacted the setting of the variable amount accrued. Additionally, include the measurement criteria that have been used and the time required to be able to properly measure all stipulated conditions and criteria, with a detailed explanation of the criteria and factors that have been applied in terms of the time required and methods employed to verify that the performance conditions—or any other type to which the accrual and vesting of each component of the variable remuneration were linked— have been effectively met.

b) In the case of savings plans consisting of shares or other financial instruments, the general characteristics of each plan will include information on the conditions both to acquire their unconditional ownership (vesting), and to be able to exercise such options or financial instruments, including the price and period in which they can be exercised.

c) Each of the directors, and their category (executive directors, external proprietary directors, external independent directors or any other external directors), who are beneficiaries of remuneration systems or plans that incorporate variable remuneration.

d) If applicable, the established periods of accrual, vesting or deferment of the payment of vested amounts that have been applied and/or the periods of retention/non-disposal of any shares or other financial instruments, must be reported.

Explain the short-term variable components of remuneration systems.

Article 7 of Royal Decree 451/2012, which establishes the assignment by the person exercising financial control or supervision, by the shareholder or, failing that, by the Ministry to which the entities within its scope of application are attached, of the position-related supplement and of the variable supplement in the remuneration of their senior managers and directors.

Only the Executive Directors (because of their status as executives of the Company) receive variable remuneration and, taking into account the criteria contained in said article and the limits established by the Order of 30 March 2012 of the Ministry of Finance and Public Administrations approving the classification of State-Owned Commercial Companies, in accordance with Royal Decree 451/2012, the Ministry of Transport and Sustainable Mobility decided to set the amount of the variable supplement of the Chairman-CEO, which amounts to €14,062.67.

In addition, taking into account the criteria specified in the regulations mentioned in the previous paragraph, the amount of the variable supplement payable to the Executive Deputy Chairman is €75,372.65.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

The objectives set for 2024, as well as the degree of achievement of each of them for the receipt of variable remuneration, are indicated below:

1. **CONTROL OF OPERATING EXPENSES:** Compliance with the consolidated Expenses budget (OPEX) adjusted for energy costs, approved in the 2024 Operations Plan. Degree of compliance with OPEX dependent on the evolution of passenger traffic. This was achieved by 98.08%, and with a weight of 25%, gives a result of 28.09%.

2. **IMPROVEMENT OF COMMERCIAL REVENUES:** Achieve the level of commercial revenues foreseen in the 2024 Operations Plan. Degree of compliance with the total commercial revenue 2024 (Total commercial revenue 2024 / Total commercial revenue budget 2024). This was achieved by 102.47%, and with a weight of 25%, gives a result of 25%.

3. **CARRYING OUT OF INVESTMENTS:** Reach the regulated investment level approved in the 2024 Operations Plan. Degree of compliance with the regulated investment approved for the year 2024 with accrual criteria. This was achieved by 100%, and with a weight of 25%, gives a result of 25%.

4. **SUSTAINABILITY:** Climate Action Plan (CAP). Approval at the GSM of the 'Updated Climate Action Report' of 2023 and fulfilment of strategic objectives of the CAP 2024. This was achieved by 101.00%, and with a weight of 25%, gives a result of 25.62%.

The compliance assessment for the 2024 fiscal year is from 1 January to 31 December. In order to be evaluated, it is necessary to remain at least four months (4) in the corresponding position.

Regarding the methods to verify that the performance conditions have been effectively met in order to be able to say that the objective has been achieved, the Economic-Financial Management has verified the fulfilment of the objectives as follows:

1. **CONTROL OF OPERATING EXPENSES:** Compliance with the consolidated Expenses budget (OPEX) adjusted for energy costs, approved in the 2024 Operations Plan. Degree of compliance with OPEX dependent on the evolution of passenger traffic. Compliance with the objective is verified with the information available in the Company's systems.

2. **IMPROVEMENT OF COMMERCIAL REVENUES:** Achieve the level of commercial revenues foreseen in the 2024 Operations Plan. Degree of compliance with the total commercial revenue 2024 (Total commercial revenue 2024 / Total commercial revenue budget 2024). Compliance with the objective is verified with the information available in the Company's systems.

3. **CARRYING OUT OF INVESTMENTS:** Reach the regulated investment level approved in the 2024 Operations Plan. Degree of compliance with the regulated investment approved for the year 2024 with accrual criteria. Compliance with the objective is verified with the information available in the Company's systems.

4. **SUSTAINABILITY:** Climate Action Plan (CAP). Approval at the GSM of the 'Updated Climate Action Report' of 2023 and fulfilment of strategic objectives of the CAP 2024. Compliance with the objective is verified with the information available in the Company's systems.

The degree of achievement of the Company's objectives (which constitute the personal objectives of the Chairman-CEO) has been 103.46%. However, as already explained above, the maximum overall fulfilment of the objectives set may not exceed 100% and, therefore, the monetary amount set in the applicable regulations may not be exceeded, of which the annual variable remuneration is paid in full and in cash.

As to the degree to which the Executive Deputy Chairman's personal objectives are met, the specific objectives of the position have been met as shown below.

1. **Tender CAPEX phase IB BOAB.** Tender date. This was achieved by 155.65%, and with a weight of 25%, gives a result of 30%.

2. **CSRD/CSINF objectives** according to the approved plan Date of achievement of the objectives. This was achieved by 100%, and with a weight of 25%, gives a result of 25%.

3. **Definition of scenarios and negotiation strategy.** Date of submission of the scenarios and strategy proposal to the EMC. This was achieved by 104.03%, and with a weight of 25%, gives a result of 26.01%.

4. **Strategy on Area 1 after consultations** Date of the proposal of strategy to the Board on the relaunch of Area 1 of Madrid. This was achieved by 137.7%, and with a weight of 25%, gives a result of 30%.

Regarding the methods to verify that the performance conditions have been effectively met in order to be able to say that the objective has been achieved, fulfilment of the objectives has been verified using the information available in the Company's systems.

The overall degree of achievement of the Executive Deputy Chairman's objectives (Company objectives and personal objectives) was 106.13%. However, as previously explained, the maximum overall achievement of the set objectives cannot exceed 100%, and therefore, the monetary amount established in the applicable regulations cannot be exceeded. The annual variable remuneration is paid entirely in cash.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

For the calculation of the variable remuneration amount, the degree of compliance and the weighting of each of the objectives will be considered and the internal objective evaluation rules and procedures, established by the Company for its directors, will be applied. At the close of the year, the degree of achievement is determined.

The amount to be received as a variable supplement, accrued during the fiscal year by the executive directors, is paid in two parts: 80 percent of the amount to be received is paid in December of the fiscal year, and the remaining 20 percent is paid in March of the following year, once the final year-end data has been obtained.

Explain the long-term variable components of remuneration systems

They are none.

B.8 Indicate whether certain variable components accrued have been adjusted downward after deferral of the payment of non-vested amounts, or repayment has been claimed after vesting and payment of those components, in view of information subsequently found to be inaccurate. Describe the amounts reduced or returned by the application of the reduction (malus) or return (clawback) clauses, why they have been executed and the fiscal years to which they correspond.

This situation has not arisen.

B.9 Explain the main characteristics of long-term savings systems whose equivalent annual amount or cost is listed in the tables in Section C, including contributions for retirement and for any other survivor benefit plans, which are funded, partially or fully, by the company, whether provided for internally or externally, indicating the type of plan, whether it is a defined contribution or defined benefit plan, the contingencies it covers, the conditions of vesting of the economic rights in favour of the directors and their compatibility with any type of compensation for early termination or resolution of the contractual relationship between the company and the director.

The executive directors, in general, once they exceed the stipulated waiting period, will become members of the Joint Investment Pension Plan of the Aena Group Entities, as it is not linked to any parameter or achievement of objectives.

The Joint Investment Pension Plan of the Aena Group Entities was established with an indefinite duration on 27 December 2001, and is established as a private, voluntary and independent welfare institution of public Social Security, which, by reason of its constituent members, falls within the modality of the employment system, and is therefore, based on the stipulated obligations, regarded as a defined-contributions pension plan.

This Plan covers the following contingencies:

- a. Retirement of the member or deferred member.
- a. Total permanent disability for customary professions, absolute disability for all employment and severe disability of the member or deferred member. These situations are understood as those that are recognised and declared by the National Institute of Social Security or competent body or, where appropriate, by the competent Jurisdictional Body.
- a. The death of the member, deferred member or beneficiary.

Being a member of the Plan is compatible with other types of compensation for early resolution or termination of the contractual relationship between the company and the executive director.

The share of the capitalisation fund that corresponds to the member will constitute vested rights of the member based on payments and contributions, as well as the income generated by the funds invested, taking into account any losses, costs or expenses that have occurred. In this sense, the company's making of contributions will be governed by what is indicated in the General State Budgets Act in force each year.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

During 2024, the contributions corresponding to the 2023 fiscal year have been made, which consist of the amounts vested in previous fiscal years, as follows:

- For 2018: 0.20% (Act 6/2018, of 3 July on the GSB for 2018).
- For 2019: 0.25% (RD-Law 24/2018, of 21 December, on urgent measures on remuneration for the public sector).
- For 2020: 0.30% (RD-Law 2/2020, of 21 January, on urgent measures on remuneration for the public sector).

For the Chairman-CEO, these contributions amount to €1,242.53 and for the Executive Deputy Chairman they amount to €1,014.10.

These contributions, in vested rights, as of 31 December 2024, amount to:

€1,247.69 for the Chairman-CEO

€1,018.31 for the Executive Deputy Chairman

The accumulated vested rights of the Chairman-CEO and the Executive Deputy Chairman (special contributions authorised in the General State Budgets Acts for the fiscal years 2018 to 2020) as of 31 December 2024 amount to:

€6,242.49 for the Chairman-CEO

€5,260.23 for the Executive Deputy Chairman

B.10 Explain, where appropriate, the compensation or any other type of payment derived from the early termination — whether the termination was at the will of the company or of the director, or the termination of the contract, under the terms provided for therein — accrued and/or received by the directors during the fiscal year ended.

No compensation or other payments were made for the early termination of a director's contract during the fiscal year.

B.11 Indicate whether there have been significant modifications to the contracts of those who exercise senior management duties as executive directors and, if any, explain them. Also, explain the main conditions of the new contracts signed with executive directors during the year, unless they have been explained in point A.1.

No modifications have been made, with respect to the previous fiscal year, to the contracts of those performing senior management functions as executive directors.

B.12 Explain any supplementary remuneration accrued by the directors as consideration for the services provided other than those inherent to their position.

Not applicable.

B.13 Explain any remuneration derived from the granting of advances, loans or guarantees, indicating the interest rate, its essential characteristics and the amounts eventually returned, as well as the obligations assumed on their behalf as a guarantee.

Not applicable.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

B.14 Detail any in-kind remuneration accrued by the directors during the year, briefly explaining the nature of the various salary components.

Executive Directors are beneficiaries of the group insurance policies for Life and Accident Insurance and Health Insurance, which are contracted for all employees of the Company, but which do not apply to the rest of the directors.

These policies are imputed as remuneration in kind. In the case of the Life and Accident Insurance Policy, the entire premium is considered to be remuneration in kind and, in the case of Health Insurance, the amount exceeding €500 per year, which, in the 2024 fiscal year, has not been exceeded, is considered remuneration in kind.

The premium for Life and Accident Insurance accrued during 2024 by the holder who has held the position of Chairman-CEO, Mr Maurici Lucena Betriu, amounts to €115.92 and the premium for Life and Accident Insurance accrued during 2024 by the holder who has held the position of Executive Deputy Chairman, Mr Francisco Javier Marín San Andrés, amounts to €308.64.

In addition, the Executive Deputy Chairman, Mr Francisco Javier Marín San Andrés, receives a remuneration in kind for the use of a company vehicle and the allowance for fuel and electric charging, which amounts to €3,851.04.

B.15 Explain any remuneration accrued by the director by virtue of payments made by the listed company to a third entity in which the director provides services, when such payments are intended to remunerate the director's services in the company.

Not applicable.

B.16 Explain and detail the amounts accrued during the year in relation to any other item of remuneration other than those covered above, whatever its nature may be and whichever company of the group may have disbursed it. Include details on all benefits in any form, such as when it is considered a related transaction or, especially, when it significantly affects the accurate presentation of the total remuneration accrued by the director. Explain the amount granted or pending payment, the nature of the consideration received and, if applicable, the reasons why it may not have been considered to constitute remuneration to the director for his or her status as such or in consideration for the performance of their executive duties, and whether it has been deemed appropriate or not to be included among the amounts accrued under the 'Other items' heading of Section C.

Not applicable.

C DETAILS OF THE INDIVIDUAL REMUNERATIONS CORRESPONDING TO EACH OF THE DIRECTORS

Name	Type	Accrual period fiscal year 2024
LUCENA BETRIU, MAURICI	Executive Chairman	From 01/01/2024 to 31/12/2024
ALCOCER PINILLA, BEATRIZ	Proprietary	From 30/01/2024 to 31/12/2024
BADÍA GAMARRA, MARÍA ISABEL	Proprietary	From 01/01/2024 to 29/01/2024
CANO PIQUERO, IRENE	Independent	From 01/01/2024 to 31/12/2024
CORRAL ESCRIBANO, MARÍA CARMEN	Proprietary	From 01/01/2024 to 31/12/2024
DELACAMPAGNE CRESPO, MANUEL	Proprietary	From 01/01/2024 to 31/12/2024
FAUS ALCARAZ, ÁNGEL	Proprietary	From 30/01/2024 to 31/12/2024
GONZALEZ-IZQUIERDO REVILLA, MARÍA CORISEO	Independent	From 01/01/2024 to 31/12/2024
IGLESIAS HERRAIZ, LETICIA	Independent	From 01/01/2024 to 31/12/2024
LÓPEZ SEIJAS, AMANCIO	Independent	From 01/01/2024 to 31/12/2024
MARÍN SAN ANDRÉS, FRANCISCO JAVIER	Executive	From 01/01/2024 to 31/12/2024
MARTÍN FERNÁNDEZ, ÁNGELA PALOMA	Proprietary	From 01/01/2024 to 29/01/2024
MARTÍNEZ ORTEGA, ANGÉLICA	Proprietary	From 01/01/2024 to 31/12/2024
MORONDO QUINTANO, AINHOA	Proprietary	From 30/01/2024 to 31/12/2024
RÍO CORTÉS, JUAN	Independent	From 01/01/2024 to 31/12/2024
TERCEIRO LOMBA, JAIME	Independent	From 01/01/2024 to 31/12/2024
VARELA MUIÑA, TOMÁS	Independent	From 01/01/2024 to 31/12/2024

C.1 Complete the following tables regarding the individual remuneration of each of the directors (including remuneration for the exercise of executive functions) accrued during the year.

a) Remuneration accrued at the reporting company:

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

i) Remuneration earned in cash (in thousands of Euros)

Name	Fixed remuneration	Allowances	Remuneration for membership of board committees	Salary	Short-term variable remuneration	Long-term variable remuneration	Compensation	Other items	Total fiscal year t (2024)	Total fiscal year t-1 (2023)
LUCENA BETRIU, MAURICI				177	14				191	186
ALCOCER PINILLA, BEATRIZ		12							12	0
BADÍA GAMARRA, MARÍA ISABEL									0	4
CANO PIQUERO, IRENE		12							12	12
CORRAL ESCRIBANO, MARÍA CARMEN		12							12	8
DELACAMPAGNE CRESPO, MANUEL		12							12	12
FAUS ALCARAZ, ÁNGEL		12							12	0
GONZÁLEZ-IZQUIERDO REVILLA, MARÍA CORISEO		12							12	12
IGLESIAS HERRAIZ, LETICIA		12							12	12
LÓPEZ SEIJAS, AMANCIO		12							12	12
MARÍN SAN ANDRÉS, FRANCISCO JAVIER		0		134	73				207	185
MARTÍN FERNÁNDEZ, ÁNGELA PALOMA									0	0
MARTÍNEZ ORTEGA, ANGÉLICA									0	0
MORONDO QUINTANO, AINHOA		12							12	0
RÍO CORTÉS, JUAN		12							12	12
TERCEIRO LOMBA, JAIME		12							12	12
VARELA MUIÑA, TOMÁS		12							12	12

Notes

The expense allowances accrued in 2024 by Mr Maurici Lucena Betriu and Ms Angélica Martínez Ortega have not been taken into consideration for the purposes of completing this section, as these Directors are considered to be Senior Officials of the General State Administration, as indicated in Point A1, and therefore, they have been paid directly into the Public Treasury.

An amount of €21,807.20 corresponding to the allowances of these two Directors has been paid into the Public Treasury.

No amount was paid into the Public Treasury in respect of the director Ms Ángela Paloma Martín Fernández, who also held the status of Senior Official of the General State Administration, as she submitted her resignation with effect from 29 January 2024 and did not attend any Board of Directors meetings in 2024.

Similarly, Mr Francisco Javier Marín San Andrés, Executive Director and Second Deputy Chairman of the Board, does not receive the allowance for attending the Board of Directors due to his status as Executive Deputy Chairman of the Company, which means he is subject to Royal Decree 451/2012. This Decree establishes, in its article 8.1, the incompatibility of this salary remuneration with receipt of the compensation set forth in Article 27.1.a) of RD 462/2002, of 24 May, on compensation for services performed, which regulates the charge for attending Board of Directors meetings.

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Details of the individual remunerations corresponding to each of the directors	Other information of interest	

ii) Table of movements of the remuneration systems based on shares and gross earnings from the vested shares or financial instruments

Name	Name of the Plan	Financial instruments at the beginning of the fiscal year 2024		Financial instruments granted during the fiscal year 2024		Financial instruments vested in the fiscal year				Instruments expired and not exercised	Financial instruments at the end of the fiscal year 2024	
		Number of instruments	Number of equivalent shares	Number of instruments	Number of equivalent shares	Number of instruments	Number of equivalent / vested shares	Price of the vested shares	Gross earnings from vested shares or financial instruments (thousands of euros)	No. instruments	Number of instruments	Number of equivalent shares
Director 1	Plan 1											
	Plan 2											

iii) Long-term savings systems

Remuneration for vesting of rights to savings systems	
LUCENA BETRIU, MAURICI	1 (thousands of euros)
MARÍN SAN ANDRÉS, JAVIER	1 (thousands of euros)

Name	Contribution by the company for the fiscal year (thousands of euros)				Amount of accumulated funds (thousands of euros)			
	Savings systems with vested economic rights		Savings systems with non-vested economic rights					
	Fiscal year 2024	Fiscal year 2023	Fiscal year 2024	Fiscal year 2023	Fiscal year 2024		Fiscal year 2023	
					Systems with vested economic rights	Systems with non-vested economic rights	Systems with vested economic rights	Systems with non-vested economic rights
LUCENA BETRIU, MAURICI	1	1			6		5	
MARÍN SAN ANDRÉS, FRANCISCO JAVIER	1	1			5		4	

Notes

According to share value as of 31/12/2024 of the Collective Pension Fund of the Aena Group Companies.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

iv) Summary of other items (in thousands of Euros)

Name	Item	Remuneration amount
MARÍN SAN ANDRÉS, FRANCISCO JAVIER	Remuneration in kind (Life and Accident Insurance plus vehicle and fuel)	4 (thousands of euros)

b) Remuneration to the directors of the listed company for their membership in administrative bodies of their subsidiary companies:

i) Remuneration earned in cash (in thousands of Euros)

Name	Fixed remuneration	Allowances	Remuneration for membership of board committees	Salary	Short-term variable remuneration	Long-term variable remuneration	Compensation	Other items	Total for fiscal year 2024	Total for fiscal year 2023
Director 1										
Director 2										

ii) Table of movements of the remuneration systems based on shares and gross earnings from the vested shares or financial instruments

Name	Name of the Plan	Financial instruments at the beginning of the fiscal year 2024		Financial instruments granted during the fiscal year 2024		Financial instruments vested in the fiscal year				Instruments expired and not exercised	Financial instruments at the end of the fiscal year 2024	
		Number of instruments	Number of equivalent shares	Number of instruments	Number of equivalent shares	Number of instruments	Number of equivalent / vested shares	Price of the vested shares	Gross earnings from vested shares or financial instruments (thousands of euros)	No. instruments	Number of instrument	Number of equivalent shares
Director 1	Plan 1											
	Plan 2											

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

iii) Long-term savings systems

Remuneration for vesting of rights to savings systems
Director 1

Name	Contribution by the company for the fiscal year (thousands of euros)				Amount of accumulated funds (thousands of euros)			
	Savings systems with vested economic rights		Savings systems with non-vested economic rights					
	Fiscal year 2024	Fiscal year 2023	Fiscal year 2024	Fiscal year 2023	Fiscal year 2024		Fiscal year 2023	
					Systems with vested economic rights	Systems with non-vested economic rights	Systems with vested economic rights	Systems with non-vested economic rights

Director 1

iv) Detail of other items

Name	Item	Remuneration amount
Director 1		

c) Summary of remuneration (in thousands of Euros):

The sums corresponding to all items of remuneration included in this report that have been accrued by the director, in thousands of euros, must be included in the summary.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

Name	Remuneration earned in the Company					Remuneration earned in group companies					
	Total remuneration in cash	Gross earnings from vested shares or financial instruments	Remuneration from savings systems	Remuneration from other items	Total for fiscal year 2024 company	Total remuneration in cash	Gross earnings from vested shares or financial instruments	Remuneration from savings systems	Remuneration from other items	Total for fiscal year 2024 group	Total for fiscal year 2024 company + group
LUCENA BETRIU, MAURICI	191		1		192					0	192
ALCOCER PINILLA, BEATRIZ	12				12					0	12
BADÍA GAMARRA, MARIA ISABEL	0				0					0	0
CANO PIQUERO, IRENE	12				12					0	12
CORRAL ESCRIBANO, MARÍA CARMEN	12				12					0	12
DELACAMPAGNE CRESPO, MANUEL	12				12					0	12
FAUS ALCARAZ, ANGEL	12				12					0	12
GONZÁLEZ-IZQUIERDO REVILLA, MARÍA CORISEO	12				12					0	12
IGLESIAS HERRAIZ, LETICIA	12				12					0	12
LÓPEZ SEIJAS, AMANCIO	12				12					0	12
MARIN SAN ANDRÉS, FRANCISCO JAVIER	207		1	4	212					0	212
MARTÍN FERNÁNDEZ, ÁNGELA PALOMA	0				0					0	0
MARTÍNEZ ORTEGA, ANGÉLICA	0				0					0	0
MORONDO QUINTANO, AINHOA	12				12					0	12
RÍO CORTÉS, JUAN	12				12					0	12
TERCEIRO LOMBA, JAIME	12				12					0	12
VARELA MUIÑA, TOMAS	12				12					0	12
Total:	542	0	2	4	548	0	0	0	0	0	548

Notes

Notes: Remuneration from other items corresponds to Remuneration in kind in thousands of euros.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

C.2 Indicate the progression over the last 5 years of the amount and percentage variation of the remuneration accrued by each of the directors of the listed company who have performed as such during the fiscal year, as well as of the consolidated results of the company and of the average remuneration on a full-time equivalent basis of the employees of the company and its subsidiary companies who are not directors of the listed company.

Total amounts accrued and % of annual variance									
	Fiscal year t (2024)	% variance 2024/2023	Fiscal year t-1 (2023)	% variance 2023/2022	Fiscal year t-2 (2022)	% variance 2022/2021	Fiscal year t-3 (2021)	% variance 2021/2010	Fiscal year t-4 (2020)
Executive Directors									
LUCENA BETRIU, MAURICI	192.00	2.67	187.00	3.31	181.00	3.43	175.00	1.16	173.00
MARÍN SAN ANDRÉS, FRANCISCO JAVIER	212.00	11.58	190.00	25.00	152.00	3.40	147.00	488.00	25.00
External Directors									
ALCOCER PINILLA, BEATRIZ	12.00	N/A		N/A		N/A		N/A	0.00
BADIA GAMARRA, MARIA ISABEL	0.00	-100.00	4.00	N/A		N/A		N/A	
CANO PIQUERO, IRENE	12.00	0.00	12.00	0.00	12.00	0.00	12.00	1,100.00	1.00
CORRAL ESCRIBANO, MARIA CARMEN	12.00	50.00	8.00	N/A		N/A		N/A	0.00
DELACAMPAGNE CRESPO, MANUEL	12.00	0.00	12.00	0.00	12.00	500.00	2.00	N/A	0.00
FAUS ALCARAZ, ÁNGEL	12.00	N/A		N/A		N/A		N/A	0.00
GONZÁLEZ-IZQUIERDO REVILLA, MARIA CORISEO	12.00	0.00	12.00	20.00	10.00	N/A	0.00	N/A	0.00
IGLESIAS HERRAIZ, LETICIA	12.00	0.00	12.00	0.00	12.00	0.00	12.00	0.00	12.00
LÓPEZ SEIJAS, AMANCIO	12.00	0.00	12.00	0.00	12.00	0.00	12.00	0.00	12.00
MARTÍN FERNÁNDEZ, ÁNGELA PALOMA	0.00	N/A		N/A		N/A		N/A	
MARTÍNEZ ORTEGA, ANGÉLICA	0.00	N/A	0.00	N/A	0.00	N/A	0.00	N/A	
MORONDO QUINTANO, AINHOA	12.00	0.00	12.00	500.00	2.00	N/A	0.00	N/A	
RÍO CORTÉS, JUAN	12.00	0.00	12.00	0.00	12.00	0.00	12.00	N/A	0.00
TERCEIRO LOMBA, JAIME	12.00	0.00	12.00	0.00	12.00	0.00	12.00	0.00	12.00
VARELA MUIÑA, TOMÁS	12.00	0.00	12.00	N/A	0.00	N/A	0.00	N/A	0.00
Consolidated results of the company	2,555,680	18.00	2,165,890	85.18	1,169,609	794.27	-168,465	20.77	-212,633
Average remuneration of the employees	46.00	4.55	44.00	-2.33	43.00	-4.88	41.00	0.00	41.00

Variances observed:

Fiscal Year 2024-2023

The variance with respect to fiscal year 2023 is mainly due to the fact that in 2024, the salary revision was applied based on the General State Budgets Act for the year 2023, still in force for 2024, and based on Royal Decree-Law 4/2024, of 26 June, extending certain measures to address the economic and social consequences arising from the conflicts in Ukraine and the Middle East and adopting urgent measures in fiscal, energy, and social matters. This revision consisted of a 2% increase over the remuneration in force as of 31 December 2023 (an additional 0.5% with respect to the remunerations in force as of 31 December 2023, based on the change in the HICP, as established in article 6(2) of the aforementioned Royal Decree-Law 4/2024, is pending application).

In addition, in 2024, the additional increase with respect to the remunerations in force as of 31 December 2022 of 0.5%, linked to GDP, provided for in Article 19.2.2(b) of the General State Budgets Act for 2023, that was pending has been applied.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
Details of the individual remunerations corresponding to each of the directors	Other information of interest	

The variance in the average employee remuneration between 2024 and 2023 is mainly due, in addition to the salary revision mentioned in the preceding paragraphs, to changes in the remuneration distribution of the workforce.

In addition, in the case of the Executive Deputy Chairman (office held since 1 May 2023), the variation is also due to the application of the salary adjustment authorised by the Joint Resolution of the State Secretariats for Budget and Expenditure and for the Civil Service (Ministry of Finance and Civil Service) of 21 February 2023 and its subsequent amendment on 20 April 2023, which provides for an additional increase of 33.5 per cent on the current salaries of the Airports and Commercial and Real Estate Business Managers and, for the position of General Manager of Airports (office held up to 30 April 2023), an additional increase of 10 per cent.

Fiscal Year 2023-2022

The variation in the average remuneration paid to employees between 2023 and 2022 is mainly due to the effect of the salary revision corresponding to the 2023 fiscal year, laid down in Act 31/2022, of 23 December on General State Budgets for the year 2023, consisting of a fixed increase of 2.5% plus an additional 0.5% linked to the evolution of the HICP (an additional 0.5% rise linked to GDP is pending application in the event of compliance according to Article 19.2.2(b) of the aforementioned General State Budgets Act) on the remunerations in force as of 31 December 2022.

In the case of the Executive Directors, the variance in respect of the fiscal year 2022 is due to the payment derived from the salary revision corresponding to the fiscal year 2023, as set forth in Act 31/2022, of 23 December, on General State Budgets for the year 2023 and in the Resolution of the Council of Ministers, of 3 October 2023. This revision consists of an increase of 3% with respect to the remunerations in force as of 31 December 2022.

In addition, in the case of the Executive Deputy Chairman, the variation is also due to the application of the salary adjustment authorised by the Joint Resolution of the State Secretariats for Budget and Expenditure and for the Civil Service (Ministry of Finance and Civil Service) of 21 February 2023 and its subsequent amendment on 20 April 2023, which provides for an additional increase of 33.5 per cent on the current salaries of the Airports and Commercial and Real Estate Business Managers and, for the position of General Manager of Airports, an additional increase of 10 per cent.

Fiscal Year 2022-2021

The variance observed between 2022 and 2021 is due to the payment derived from the salary revision corresponding to the fiscal year 2022, as set forth in Act 22/2021, of 28 December, on General State Budgets for the year 2022 and in Royal Decree-Law 18/2022, of 18 October. This revision consists of an increase of 3.5% with respect to the remunerations in force as of 31 December 2021.

In order to make the information between fiscal years comparable, the amounts already reflected in the reports of previous fiscal years have been adjusted, allocating the arrears from the salary revision to the fiscal year in which they have actually been earned, regardless of the year in which they have been paid.

CHAIRMAN-CEO

Fiscal Year 2021-2020

- The arrears paid in the year corresponding to the year 2020 have been subtracted from the figure for the year 2021, and they have been added to the data for the year 2020, published in the report corresponding to that year.

The variance observed between 2020 and 2021, once this adjustment has been made, is due to the application of the salary revision for 2021, included in Act 11/2020, of 30 December, on General State Budgets for the year 2021, consisting of an increase of 0.9% with respect to the remunerations in force as of 31 December 2020.

EXECUTIVE DEPUTY CHAIRMAN OF THE COMPANY (the former General Manager of Airports), EXECUTIVE DIRECTOR from 29/10/2020 and SECOND DEPUTY CHAIRMAN from 27/02/2023

Fiscal Year 2021-2020

The arrears paid in the fiscal year, corresponding to the year 2020, have been subtracted from the figure for the 2021 fiscal year.

- The arrears corresponding to the period during which he was a Director in 2020 have been added to the data for the 2020 fiscal year, published in the report corresponding to that fiscal year.

- The difference between these years is mainly due to the fact that the 2020 figure reflects the remuneration of the position-holder only since he was appointed Executive Director on 29 October 2020.

Block D ARDR	Remuneration Policy of the Company for the current financial year	Overall summary of how the remuneration policy was applied during the year ended
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VARIANCES IN THE REMUNERATION FOR EXTERNAL DIRECTORS

As explained in point A.1.1, external directors always receive the same amount (€1,090.36) as an allowance for attendance at each board meeting, up to a maximum of €11,994 per year, so the difference in remuneration from one year to the next for some of the directors is due either to the fact that they have not attended all the meetings, or that they have been appointed or have left office during the year and therefore have not received the corresponding remuneration for attending all the meetings.

D OTHER INFORMATION OF INTEREST

If there are any relevant aspects of the remuneration of the directors that may not have been reflected in the other points of this report, but which it is necessary to include in order to provide more complete and reasoned information on the remunerative structure and practices of the company in relation to its directors, briefly describe them.

This annual report on remuneration has been approved by the board of directors of the company, at its meeting held on 25 February 2025.

Indicate whether any directors voted against or abstained from voting on the approval of this report.

Yes ☐

No ☒